



# SECTION I: ATTEMPT ALL THE 14 QUESTIONS (55 MARKS)

- Q1** a) - A cost might be an expense or it might be the price of an asset.  
 - An expense is a cost that has expired.

COST	EXPENSE
- A cost is the resource sacrificed for the future product-benefit	- An expense is a cost which is expired
- Cost is what is spent to produce goods or to provide service	- An expense is the cost incurred without expecting a future benefit
- Money incurred which brings future profit	- An expense is a cost which is incurred and disappears
- A cost is a productive spending	- Money spent without any future profit
- A cost is a profitable spending	- An expense is a non-productive spending
- A cost is an expenditure	- An expense is a charge of cost.
- A cost is a set of expenses	- An expense is an element of cost.
	e.g: half mark.

- b)**
- |                                 |   |
|---------------------------------|---|
| - Cost Control                  | - Measure of efficiency                 |
| - Decision making               | - Cost ascertainment                    |
| - Planning                      | - setting selling prices                |
| - Controlling                   | - preparat <sup>o</sup> of budget       |
| - inventory control             | - Evaluat <sup>o</sup> of alternatives  |
| - price determinat <sup>o</sup> | - Checking the accuracy of F.A          |
| - improving productivity        | - Cost Comparison with standard figure. |

## **Q2** Distinction (c) Cost accounting and F.A.

COST	FIN. ACCOUNTING
→ Provides informat <sup>o</sup> to internal users	→ provides information to both internal and external users

→ Cost A/c is concerned with ascertainment of costs 1/2

→ F.A is concerned with analysis, interpretation and recording of transaction 1/2

- 4 → Report are prepared frequently when required
- Informat° relate to both past & future events
- Transactions are valued in both monetary & non monetary
- produces the special purpose statement and report
- must conform to informat° needs of management
- practices mainly in manufacturing concerns
- It is not a legal requirements
- It is expensive
- It is an art
- It provide current data

- Reports are prepared annually or half yearly
- Informat° relate to only past events.
- Transact° are valued in monetary terms only.
- produces general purpose financial statement.
- must conform to GAAP.

4/4

- It provide data for each every product, process or dpt. 1/2
- It removes the possibility of manipulation of F.A
- It exercises control over resources
- It provide adequate data for price fixation

- practices in manufacturing & Commercial concern
- It is a legal requirement
- It is not expensive
- It is a science.
- It provide a post-mortem of past activities 1/2
- It reveals only overall result of the business.
- F.A are manipulated so as to project better image.
- It has no control over materials, labour & expense
- It doesn't provide adequate data on the basis of which selling price is fixed.

If definition: 1/2

### 03 a) Limitation of Cost accounting

- It is expensive: benefit derived is less than investment.
- It is not an exact science 1/1
- Does not include all items of expenses and incomes 2/2
- It is dependent on management needs 1/1

4/4

- It is Complex; There are a large number of Conventions
- It is expensive and unnecessary for small biz.
- It is based on estimates
- It requires more training and skills/qualified workers
- Failure in many cases
- The setting of cost system requires more time.
- It is inapplicable

### b) Difference between cost ascertainment and Cost Control.

- Cost ascertainment: Collection of costs attributable to cost centres and products
- Cost Control: the practice of managing and/or reducing business expenses.

#### Alternatives.

- Cost ascertainment is the determination and calculation of costs while
  - Cost Control refers to the action taken over costs in order to avoid increase of cost beyond a given level.
- or Cost Control make periodic comparison of actual costs with standard costs to measure performance.

**04** A Cost unit refers to a unit of quantity of produce, service or time to which costs may be ascertained

- For example:
- a meter of cloth
  - a litre of milk
  - a patient bed
  - a Consulting hour
  - labour hour
  - wage rate
  - patient bed
  - Kg of sugar
  - serving meal

**05** Production Cost = Prime Cost + production off.  
 = P.C + factory exp. + office exp.  
 = Factory Cost + Adm<sup>o</sup> off.

Prime Cost = Aggregate of all direct Costs  
= DM + DL + D. Exp. / 2

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06

Historical Costing: or actual cost is that cost which is actually incurred on the X<sup>o</sup> of a commodity / 2  
while

4  
1  
4

Standard Costing is a technique of cost accounting which compares the standard cost of each product or service with actual cost to determine the efficiency of operation. / 2

07

The major difficulty of using the total absorption costing approach is that a cost unit is charged with costs which it has not caused and which would continue whether the unit is produced or not / 2  
Marginal costing avoids this difficulty by separating fixed and variable costs of production and charging to a cost unit only the direct costs of producing it. / 2

or  
Major difficult

- to know the Contribution / 2
- the computation of BEP is difficult.

4  
1  
4

Solution

- separate V.C and F.C (by marginal costing) / 2

or  
\* The difficulty of using the total absorption costing approach is that under-absorption costing both fixed & variable costs are charged to the products, while under marginal costing only variable costs are charged to product to determine the contribution. / 2

\* In absorption Costing the Closing stock is valued at total cost of production where as in the Marginal Costing Statements, it is valued at marginal Costing only /2

\* Abs. Cost.  $\Rightarrow$  Profit = Sales - Total Cost  
 Marg. Cost  $\Rightarrow$  Contr = Sales - V.C or  
 Profit = Contr. - Fixed Costs. /2

**08** a) Contribution: Amount left over after direct (variable) costs are deducted from the sales revenue. It pays for indirect (fixed) costs and contributes to net income.

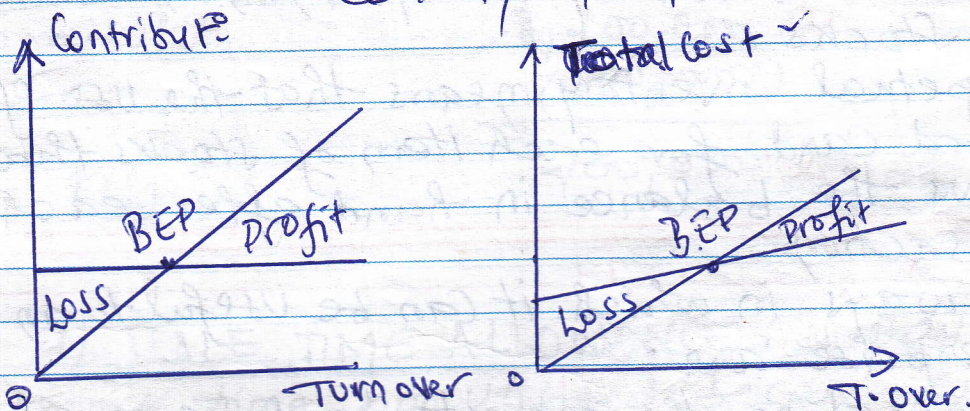
\* Contribution is the difference between sales and Marginal Costs of production.

$$\begin{array}{l|l} C = S - VC & C = FC + \text{Profit} \\ C = S - MC & C = FC - \text{loss} \end{array} \quad /2$$

b) Break even point is the level of activity/output at which total revenue is equal to total costs.

\* Break even point is the level of output at which profits are normal or profits = zero

$$* \text{BEP} = \frac{\text{TFC}}{\text{Contr. per unit}} \quad /2$$



c) Margin of safety: is the amount of sales that can fall before to get a loss /2

\* Margin of safety: is the difference between potential sales and sales at break-even point.  $\frac{\text{Sales}}{\text{BEP}}$

Margin of safety  $\begin{cases} \rightarrow (\text{in unit}) = \text{units sold} - \text{BEP} \\ \rightarrow (\text{in sales value}) = \text{sales V.} - \text{BEP} \end{cases}$

**109** The profit volume ratio shows the relationship between Contribution and sales and is expressed as a percentage of Contribution to sales. /2

\* The Management can increase the profit volume ratio by reducing variable costs or by raising prices.

4/4

- Reducing the cost of  $x^o$  /1
- Increase sales in quantity and value /1.

Sales	V.C	PVR
→	Constant	→
Constant	→	→
→	→	→

**110** \* The perpetual inventory system updates inventory accounts continuously after each purchase or sale. It provides up-to-date information on inventory balances and helps an enterprise to control its stocks level.

\* allows comparison of theoretical and physical inventory and may uncover shrinkage and theft. /1

3/3

\* Perpetual inventory is a permanent control of stocks.

\* Perpetual inventory means that the use of record card for each item of stocks that shows the balance in hand after each transaction.

3/3

\* Two ways in which it can be useful to an enterprise are:

→ Recording the receipts and issues at a current price /1

→ setting the running balance at the end of each transaction. /1

→ It helps to investigate discrepancies in time and take appropriate measures against corrupt and careless staff.

→ It helps in detection of fraud

→ It helps to prepare the interim fin. statements

11

$$\begin{aligned}
 a) \text{LRV} &= AH(SR - AR) = (AH \times SR) - (AH \times AR) \\
 &= 72 \text{ Rwf} \times 9700 - 720800 \quad \text{or} \\
 &= 698,400 \text{ Rwf} - 720800 \quad \text{LRV} = (SR - AR) \times AH \\
 &= 22,400 \text{ Rwf} \quad \text{LRV} = (72 - \frac{720800}{9700}) \times 9700 \\
 &\quad \text{LRV} = 22,400 \text{ Rwf}
 \end{aligned}$$

4/4

$$\begin{aligned}
 b) \text{LEV} &= SR(SH - AH) \\
 &= 72(10,000 - 9700) \\
 &= 72 \times 300 \\
 &= 21,600 \text{ Rwf} \quad \text{or}
 \end{aligned}$$

12

$$\text{Actual Sales} = \frac{4,000,000 \times 14,000}{20,000} = 2,800,000$$

$$\text{Actual Variable Cost} = \frac{2,800,000 \times 14,000}{20,000} = 1,960,000 \text{ Rwf}$$

4/4

$$\begin{aligned}
 \text{Profit} &= \text{Sales} - \text{TC} \\
 &= 2,800,000 - (1,960,000 + 500,000) \\
 &= 340,000 \text{ Rwf}
 \end{aligned}$$

4/4

or

Details	Fixed budget (20,000 unit)
Sales	4,000,000
- VC	(2,800,000)
Contribution	1,200,000
- FC	(500,000)
Net profit	700,000

13

a) IDLE TIME ALLOWANCE: is payment for work time not utilized because it is not possible for workers and machines to work continuously.

4/4

b) A FAVOURABLE LABOUR VARIANCE is a positive difference between standard and actual cost and time used on a product, indicating that work has been done at a lower cost or in less time than expected.

c) A FLEXIBLE BUDGET responds to changes



in activity. It reflects expected costs as a function of business volume; when sales rise so do certain budgeted costs, and vice versa. do not write in this margin

d) OVER-RECOVERY OF O/H; When the actual production o/h are lower than the standard overheads.

14. Expected selling price;  $2100 \times 500 = 1,050,000$  Rfr.  
Sales price variance =  $1,050,000 - 1,000,800 = 49,200$  Rfr

or  
Sales variance =  $AQ(SP - AP)$   
 $= (AQ \times SP) - (AQ \times AP)$   
 $= (2100 \times 500 \text{ Rfr}) - 1,000,800 \text{ Rfr}$   
 $= 1,050,000 \text{ Rfr} - 1,000,800 \text{ Rfr}$   
 $\Rightarrow 49,200$  (Adverse)

or  
Sales price variance =  $(\text{Standard selling price} - \text{Actual selling price} / \text{units sold})$   
 $\Rightarrow \frac{(500 - 1,000,800 / 2100) \times 2100}{2,100}$   
 $\Rightarrow 49,200$  (A)

## SECTION II. CHOOSE AND ANSWER ANY THREE (3) QUESTIONS (45 marks)

15. Five major limitations of financial ac that are overcome by cost accounting.

### FINANCIAL ACCOUNTING

- Provides only past data
- reveals only overall result of the business
- does not incorporate the changes that take place
- Info<sup>o</sup> like profitability is concerned owners & outsiders
- does not provide info<sup>o</sup> for planning
- No info<sup>o</sup> for comparison

### COST ACCOUNTING

- Provides up to date info<sup>o</sup>
- provide data for each every product, process...
- dynamic, incorporate the changes as they take place
- Info<sup>o</sup> for operational efficiency is concerned the individual departments.
- provides info<sup>o</sup> mgt for planning
- Facilitate comparison of costs in different periods.

# 16. Q1 MARGINAL PROFIT/LOSS A/C STATEMENT

	A	B	C
Sales	60,000	38,000	33,000
<u>Variable Costs</u>			
Direct Material	(13,000)	(7,000)	(8,000)
Direct Labour	(23,000)	(13,000)	(9,000)
Variable OH	(3,500)	(2,500)	(4,000)
Contribution	20,500 <sup>2mk</sup>	15,500 <sup>2mk</sup>	12,000 <sup>2mk</sup>
Fixed Costs	14,000	18,000	9,000
Profit Loss	6,500 <sup>2mk</sup>	(2,500) <sup>2mk</sup>	3,000 <sup>2mk</sup>

12  
12

15  
15

## b) The effect of closing Profit Centre B:

- Its Contribution would be lost (3marks)
- Fixed Costs would remain to be shared out by A & C
- Profit of 7m (6.5 + 3 - 2.5) would turn to loss of 8.5m (6.5 + 3 - 18)
- Profit will be decreased (3marks)

# 17.

	KANEZA	KEZA	KAZUNGU
a) Time Allowed	$216 \times \frac{15}{60} = 54 \text{ hrs}$	$200 \times \frac{15}{60} = 50 \text{ hrs}$	$184 \times \frac{15}{60} = 46 \text{ hrs}$
Time Taken	45 hrs	42 hrs	44 hrs
Time Saved	9 hrs	8 hrs	2 hrs
Over time (hrs worked - hrs worked)	$45 - 40 = 5 \text{ hrs}$	$42 - 40 = 2 \text{ hrs}$	$44 - 40 = 4 \text{ hrs}$
b) Basic Wage	$40 \times 4000 = 160,000$	$40 \times 4000 = 160,000$	$40 \times 4000 = 160,000$
Overtime	$5 \times 6000 = 30,000$	$2 \times 6000 = 12,000$	$4 \times 6000 = 24,000$
Bonus	$9 \times 6000 = 54,000$	$8 \times 6000 = 48,000$	$2 \times 6000 = 12,000$
<u>Labour Cost</u>	<u>244,000</u>	<u>220,000</u>	<u>196,000</u>

Total Labour Cost of 3 workers = 240,000  
 + 220,000  
 + 196,000  
660,000 Rwf

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C/ Profit = Sales - Total Cost

Sales = 10,000 x 600 = 6,000,000  
 Add Surcharge = 1,000 x 600 = 600,000  
6,600,000

Less: D.M (5000 x 600) = 3,000,000  
 D.L = 660,000  
 @H [4000 (45+42+44)] = 524,000

Profit = 2,416,000

ALTERNATIVES

①

b/ The total labour cost:

Basic pay: 131 hrs x 4000 = 524,000  
 Overtime: 11 hrs x 2000 = 22,000  
 No bonus: 19 hrs x 6000 = 114,000  
 Labour cost: 660,000

a) Allowed time at 15 min per unit 150 hours;

Actual time worked: 45+42+44 = 131 hrs  
 Time saved over time hours worked (5+2+4) = 19 hrs

②

a/ T.A → 150 hrs  
 TS = 9+8+2 → 19 hrs  
 OT = 5+2+4 → 11 hrs

b) Overtime = (5+2+4) x 4,000 x 1.5 = 66,000  
 Bonus = (9+8+2) x 4,000 x 1.5 = 114,000  
 Basic Wage = (40+40+40) x 4,000 x 1.5 = 480,000  
 Labour cost = 660,000

c/ Sales 600 x 11,000 = 6,600,000  
 Less Costs

Material 600x500 =	(3000,000)	1	6,600,000
Labour =	(660,000)		
Overheads 131x4000 =	(524,000)	1	(4184,000)
Profit	<del>2,416,000</del>		<u>2,416,000</u> 2

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18

a) Total number of stoves sold

$$\Rightarrow \frac{\text{Total price}}{\text{Unit price}} = \frac{252,000}{1,400} = 180 \text{ stoves}$$

• number of stoves on hand Jan, 2013 is 70 stoves

b) closing stock (2012) in quantity

$$\Rightarrow 280 \text{ stoves} - (40 + 30 + 80 + 30) = 70 \text{ stoves}$$

Value: 70 stoves x 750 = 52,500 Rwf

c) Trading a/c using fifo (2012)

Stoves available for sales : 170,000 cl. St. : (52,500) <hr/> Cost of sales : 117,500 Gross profit : 134,500 <hr/> 252,000	Sales 252,000 <hr/> 252,000
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Alternative

Trading a/c 2012 (using fifo)

Op. St. 38,000 Add: Purchases 97,000 68,000 } 170,000 25,000 <hr/> Less: cl. St. (52,500) Cost of Stoves sold 117,500 G.P. 96,500 <hr/> 252,000	Sales 252,000 <hr/> 252,000
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## d) Value of closing stock by WAP

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40 units	→	38,000
30 units	→	27,000
80 units	→	68,000
100 units	→	75,000
<u>250 units</u>	→	<u>208,000</u>

$$1 \text{ unit cost} = \frac{208,000}{250} = 832$$

$$\text{Closing stock} = 70 \text{ u} \times 832 = 58,240 \text{ Rwf.}$$

## e) The gross profit using the WAP (Dec 2012)

### Trading a/c using WAP (2012)

### Alternative

St. av. for sale: 170,000 less. cl. st. 58,240 Cost of sales 117,760 Gross profit 140,240 <hr/> 252,000	Sales 252,000 op. st. 38,000 Add Purch. 170,000 less cl. st. (58,240) Cost of sales 149,760 G.P. 102,240 <hr/> 252,000	Sales 252,000 op. st. 38,000 Add Purch. 170,000 less cl. st. (58,240) Cost of sales 149,760 G.P. 102,240 <hr/> 252,000
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19

a)  $BEP = \frac{TFC}{\text{Contr. per unit}}$

$$TFC = 19,800 + 7,500 = 27,300$$

$$\text{Contr. per unit} = SP \text{ unit} - VC/\text{unit}$$

$$VC \text{ per unit} = \frac{(180,000 + 21,000)}{3,000} = 67$$

$$BEP = \frac{27,300}{80 - 67} = \frac{27,300}{13} = 2,100 \text{ units}$$

b) Quantity for expected profit of 18,000:

$$\Rightarrow \frac{TFC + \text{Expected profits}}{\text{Contribution per unit}}$$

$$\Rightarrow \frac{27,300 + 18,000}{13}$$

$$\Rightarrow \frac{45300}{13} = \underline{\underline{3485 \text{ units}}} \quad /1$$

$$\begin{aligned} \text{c) BEP} &= \frac{\text{TFC}}{\text{Contribution per unit}} \quad /1 \\ &= \frac{27300}{80 - (67 + 4)} \quad /1 \\ &= \frac{27300}{9} = \underline{\underline{3033 \text{ units}}} \quad /1 \end{aligned}$$

$$\begin{aligned} \text{d) } Q &\text{ for expected profit} = \\ &\Rightarrow \frac{\text{F.C} + \text{expected profit}}{\text{Contribution per unit}} \quad /1 \\ &\Rightarrow \frac{27300 + 18,000}{9} \quad /1 \\ &\Rightarrow \frac{45300}{9} = \underline{\underline{5033 \text{ units}}} \quad /1 \end{aligned}$$

$$\begin{aligned} \text{e) Profits} &= \text{TR} - \text{TC} \\ &= (P \times Q) - (\text{FC} + \text{VC}) \\ &= (80 \times 4000) - [27300 + (71 \times 4000)] \\ &= 320,000 \quad /1 - (27300 + 284000) \\ &= 320,000 - 311300 \quad /1 \\ &= \underline{\underline{8700 \text{ Rwf}}} \quad /1 \end{aligned}$$

Alternative (e)

Sales	4000 x 80 =	320,000 /1
<u>Less: marginal costs</u>		
	71 x 4000	<u>284,000</u>
	Contribution	36,000 /1
<u>Less: Fixed Costs</u>		<u>27,300</u>
	Profit	<u><u>8700</u></u> /1

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